BRIEF STATEMENT OF CONSOLIDATED FINANCIAL RESULTS FOR THE FULL FISCAL YEAR ENDED MARCH 2024

Balance Sheet, Income & Cash flow Statements

This is an English translation of summarized consolidated financial results prepared for the convenience of non-resident shareholders. Should there be any inconsistency between the translation and the official Japanese text, the latter shall prevail.

We will post the full version as soon as it is available.

May 14, 2024

1 Consolidated Financial Statements and Main Explanatory Notes (1) Consolidated Balance Sheet

		(Thousands of yen)	
	As of March 31, 2023	As of March 31, 2024	
Assets			
Current assets			
Cash and deposits	11, 024, 018	9, 808, 298	
Notes receivable - trade	6, 873	5, 83	
Accounts receivable - trade	1, 992, 323	2, 360, 25	
Contract assets	920	120	
Securities	218, 509	214, 95	
Merchandise and finished goods	290, 769	287, 350	
Work in process	373, 434	562, 519	
Raw materials and supplies	62, 796	44, 50	
Income taxes refund receivable	175, 393	40	
0ther	796, 954	1, 178, 70	
Allowance for doubtful accounts	△23, 801	△20, 36	
Total current assets	14, 918, 191	14, 442, 592	
Non-current assets			
Property, plant and equipment			
Buildings and structures	2, 349, 898	2, 636, 52	
Accumulated depreciation	$\triangle 753, 527$	△826, 293	
Buildings and structures, net	1, 596, 370	1, 810, 22	
Machinery, equipment and vehicles	618, 462	619, 34	
Accumulated depreciation	△583, 498	△587, 72	
Machinery, equipment and vehicles,	34, 964	31, 62	
Tools, furniture and fixtures	815, 982	829, 60	
Accumulated depreciation	$\triangle 701,522$	$\triangle 736, 583$	
Tools, furniture and fixtures, net	114, 460	93, 024	
Vessels	2, 894	2, 89	
Accumulated depreciation	△482	△1, 68	
Vessels, net	2, 412	1, 20	
Land	1, 558, 120	1, 558, 12	
Construction in progress	275, 212		
Total property, plant and equipment	3, 581, 540	3, 494, 199	
Intangible assets			
Software	100, 278	133, 40	
Goodwill	1, 149, 180	1, 028, 423	
0ther	258, 789	129, 649	
Total intangible assets	1, 508, 248	1, 291, 47	
Investments and other assets			
Investment securities	3, 621, 214	2, 168, 08	
Deferred tax assets	210, 402	70, 09	
Other	1, 064, 557	546, 213	
Allowance for doubtful accounts	△677, 703	$\triangle 109, 23$	
Total investments and other assets	4, 218, 470	2, 675, 15	
	9, 308, 259	7, 460, 83	
Total non-current assets	0.000.20.7		

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	765, 755	1, 107, 266
Short-term borrowings	390, 000	385, 002
Current portion of long-term borrowings	495, 350	433, 200
Accounts payable - other	906, 621	801, 762
Accrued expenses	3, 141, 533	3, 008, 212
Income taxes payable	27, 201	83, 716
Provision for bonuses	295, 468	274, 752
Contract liabilities	48, 216	32, 651
Provision for business restructuring	_	68, 162
Other	742, 554	1, 087, 841
Total current liabilities	6, 812, 700	7, 282, 567
Non-current liabilities		
Long-term borrowings	924, 800	491, 600
Retirement benefit liability	504, 822	450, 133
Provision for share awards for directors	45, 150	07.45
(and other officers)	47, 158	37, 479
Asset retirement obligations	39, 333	39, 383
Deferred tax liabilities	482, 410	324, 855
Other	29, 335	3, 27
Total non-current liabilities	2, 027, 860	1, 346, 723
Total liabilities	8, 840, 561	8, 629, 29
Net assets	• • •	• • •
Shareholders' equity		
Share capital	3, 218, 000	3, 218, 000
Capital surplus	2, 840, 496	2, 840, 416
Retained earnings	9, 851, 724	8, 644, 48
Treasury shares	$\triangle 2, 422, 510$	$\triangle 2, 414, 684$
Total shareholders' equity	13, 487, 710	12, 288, 213
Accumulated other comprehensive income	, ,	, ,
Valuation difference on available-for-sale	1, 848, 510	959, 469
securities	1, 040, 310	333, 403
Foreign currency translation adjustment	△8, 879	$\triangle 8,877$
Remeasurements of defined benefit plans	58, 547	35, 327
Total accumulated other comprehensive income	1, 898, 179	985, 919
Non-controlling interests		_
Total net assets	15, 385, 889	13, 274, 133
Total liabilities and net assets	24, 226, 451	21, 903, 424

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income (Consolidated Statement of Income)

		(Thousands of yen)	
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	
Net sales	15, 177, 877	13, 738, 355	
Cost of sales	9, 382, 883	8, 547, 751	
Gross profit	5, 794, 994	5, 190, 603	
Selling, general and administrative expenses	5, 978, 124	5, 725, 161	
Operating loss	△183, 130	△534, 557	
Non-operating income			
Interest income	104	163	
Dividend income	4, 440	6, 628	
Interest on securities	232	534	
Foreign exchange gains		1,003	
Gain on investments in investment partnerships	2, 481	6, 355	
Subsidy income	55, 438	11, 190	
Gain From Settlement Of Accrued Royalties	=	110, 815	
Gain on reversal of reserve for directors'			
stock benefits	_	6, 853	
Miscellaneous income	39, 675	28, 454	
Total non-operating income	102, 372	172, 000	
Non-operating expenses	102, 0.2	1.2, 000	
Interest expenses	8, 470	8, 428	
Foreign exchange losses	622	-	
Equity in losses of affiliates	35, 416	154, 183	
Loss on valuation of securities	6, 439	5, 312	
Loss on investments in investment partnerships	9, 922	6, 731	
Settlement payments		11, 155	
Miscellaneous expenses	6, 546	16, 300	
Total non-operating expenses	67, 417	202, 112	
Ordinary loss	△148, 174	△564, 669	
Extraordinary income	△110,111	△304, 003	
Gain on sale of non-current assets	4,832	2, 327	
Gain on sale of investment assets	4,002	1, 372	
Gain on sale of businesses	<u>_</u>	26, 000	
Compensation income	_	70, 015	
	4,832	99, 714	
Total extraordinary income	4, 032	99, 114	
Extraordinary losses	10.007	15	
Loss on disposal of non-current assets	18, 807	15	
Loss on valuation of investment securities	12 170	25, 040	
Impairment losses	13, 170	106, 576	
Business restructuring expenses	- 21 077	68, 162	
Total extraordinary losses	31, 977	199, 794	
Loss before income taxes	△175, 319	△664, 749	
Income taxes - current	81, 746	64, 534	
Income taxes - deferred	164, 711	367, 076	
Total income taxes	246, 457	431, 610	
Loss	△421, 777	△1, 096, 360	
Loss attributable to non-controlling interests			
Loss attributable to owners of parent	△421, 777	△1, 096, 360	
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	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Loss	△421, 777	△1, 096, 360
Other comprehensive income		
Valuation difference on available-for-sale securities	107, 795	△889, 041
Foreign currency translation adjustment	2	2
Remeasurements of defined benefit plans, net of tax	2, 204	△23, 219
Total other comprehensive income	110, 001	△912, 259
Comprehensive income	△311, 775	△2, 008, 620
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	△311, 775	△2, 008, 620
Comprehensive income attributable to non-controlling interests	_	_

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from operating activities		
Loss before income taxes	△175, 319	△664, 749
Depreciation	186, 636	186, 242
Impairment losses	13, 170	106, 576
Amortization of goodwill	121, 757	120, 757
Business restructuring expenses	_	68, 162
Increase (decrease) in allowance for doubtful accounts	47, 832	△3, 314
Increase (decrease) in provision for bonuses	57, 206	$\triangle 20,715$
Increase (decrease) in retirement benefit liability	\triangle 37, 722	△54, 688
Increase (decrease) in provision for share awards for directors (and other officers)	7, 466	△9, 679
Interest and dividend income	△4, 544	△6, 792
Interest income on securities	$\triangle 232$	△534
Loss (gain) on valuation of securities	6, 439	5, 312
Interest expenses	8, 470	8, 428
Subsidy income	△55, 438	△11, 190
Loss (gain) on sale of businesses	_	△26,000
Compensation income	_	△70, 015
Equity in losses of affiliates	35, 416	154, 183
Loss (gain) on investments in investment partnerships	7, 441	376
Loss (gain) on valuation of investment securities	_	23, 668
Loss (gain) on disposal of non-current assets	18, 807	15
Decrease (increase) in trade receivables	52, 582	△411, 898
Decrease (increase) in inventories	212, 214	△166, 580
Increase (decrease) in trade payables	△635, 309	341, 511
Decrease (increase) in consumption taxes refund receivable	69, 431	△108, 499
Increase (decrease) in accrued consumption taxes	22, 867	63, 222
Other, net	371, 456	△57, 370
Subtotal	330, 630	△533, 572
Subsidies received	55, 438	11, 190
Interest and dividends received	4, 776	7, 326
Interest paid	△7, 525	△8, 722
Proceeds from compensation	_ , _	70, 015
Income taxes refund	138, 186	190, 240
Income taxes paid	△363, 105	$\triangle 24,632$
Net cash provided by (used in) operating activities	158, 400	△288, 155

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from investing activities		
Purchase of property, plant and equipment	△304, 144	\triangle 79, 124
Proceeds from sale of property, plant and equipment	4, 832	2, 327
Purchase of software	△76, 824	$\triangle 70,992$
Purchase of investment securities	△5, 000	$\triangle 25,000$
Proceeds from sale of investment securities	1, 218	1, 400
Proceeds from distributions from investment partnerships	_	902
Loan advances	<u> </u>	△276, 200
Proceeds from collection of loans receivable	180	736
Payments of leasehold deposits	△162	∆40
Proceeds from refund of leasehold deposits	131, 597	
Payments for asset retirement obligations	50	_
Proceeds from sale of businesses	_	26,000
Other, net	△91, 648	95, 229
Net cash provided by (used in) investing activities	△339, 902	△324, 761
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	50, 000	△4, 998
Repayments of long-term borrowings	$\triangle 409,700$	△495, 350
Proceeds from long-term borrowings	1, 450, 000	_
Purchase of treasury shares	$\triangle 1, 300, 188$	△485
Proceeds from disposal of treasury shares	6	8, 231
Dividends paid	△119, 249	△110, 203
Net cash provided by (used in) financing activities	△329, 131	△602, 805
Effect of exchange rate change on cash and cash equivalents	_	2
Net increase (decrease) in cash and cash equivalents	△510, 633	△1, 215, 720
Cash and cash equivalents at beginning of period	11, 484, 630	10, 973, 997
Cash and cash equivalents at end of period	10, 973, 997	9, 758, 276
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